

2011 Program Budget

Line	Categories	2009		2010			2011				Notes
		Program Budget Actuals	% of Total Income	Adopted Program Budget	Actual Program Budget	% of Total Adjusted Income	Proposed Budget	% of Total Income	Change from 2010 Actual	% Change from 2010	
1	INCOME										
2	Revenue - Regular										
3	Congregational Giving	796,329	37.14%	892,019	725,000	34.09%	703,543	31.93%	-21,457	-2.96%	Factors in 10% uncollected - 782K is expected pledge
4	Investment Income	1,030,285	48.05%	799,728	900,000	42.32%	855,000	38.81%	-45,000	-5.00%	5% reduction from 2010 actual
5	Parker Bulmer	89,518	4.18%	72,546	81,614	3.84%	77,533	3.52%	-4,081	-5.00%	5% reduction from 2010 actual
6	All Souls Church for the Deaf Endowment Fund	N/A		57,572	57,572	2.71%	51,465	2.34%	-6,107	-10.61%	pass through to fund salary & benefits
7	Property Fund	150,000	7.00%	150,000	150,000	7.05%	150,000	6.81%	0	0.00%	For Wapiti upkeep expenses
8	Sub-total Revenue - Regular	2,066,132	96.36%	1,971,865	1,914,186	90.00%	1,837,541	83.41%	-76,645	-4.00%	
9											
10	Revenue - Special										
11	Diocesan Annual Fund	100	0.00%	5,000	5,000	0.24%	6,000	0.27%	1,000	20.00%	generating increased income
12	Campus Ministry	65,000	3.03%	69,786	69,786	3.28%	77,487	3.52%	7,701	11.04%	raised funds to offset a large portion of expenses
13	Education & Training	5,000	0.23%	5,000	5,000	0.24%	0	0.00%	-5,000	-100.00%	minimal programs no longer generate income
14	Anti Racism	N/A		1,000	1,000	0.05%	4,500	0.20%	3,500	350.00%	the program will raise funds through charging participants
15	Youth	7,908	0.37%	77,850	77,850	3.66%	102,350	4.65%	24,500	31.47%	raised funds to offset a large portion of expenses
16	Servant Year	Not Budgeted		52,000	52,000	2.44%	113,189	5.14%	61,189	117.67%	pass through
17	Where It All Began	Not Budgeted		Not Budgeted		0.00%	10,000	0.45%	10,000	N/A	Donations from Parish sponsors to fund 2 issues
18	Diocesan Convention Revenue	Not Budgeted		Not Budgeted	2,000	0.09%	52,000	2.36%	50,000	2500%	delegates' fees - \$75/person x500 + 14.5K in grant subsidy
19	Sub-total Revenue - Special	78,008	3.64%	210,636	212,636	10.00%	365,526	16.59%	152,890	71.90%	
20											
21	TOTAL INCOME	2,144,139	100.00%	2,182,501	2,126,822	100.00%	2,203,067	100.00%	76,245	3.58%	
22											
23											
24	EXPENSES										
25	Obligations outside the Diocese										
26	Pledge to Episcopal Church	115,056	5.37%	115,000	115,000	5.41%	115,056	5.22%	56	0.05%	
27	Province III Dues	5,210	0.24%	7,000	7,000	0.33%	9,000	0.41%	2,000	28.57%	
28	Millennium Development Goal	10,000	0.47%	8,000	8,000	0.38%	8,000	0.36%	0	0.00%	
29	Total Obligations outside the Diocese	130,266	6.08%	130,000	130,000	6.11%	132,056	5.99%	2,056	1.58%	
30											
31	Ministry for Congregations										
32	Mission Churches / Aided Parishes (DCMM)										
33	Advocate, Philadelphia	102,199	4.77%	99,945	48,443	2.28%	98,658	4.48%	50,215	103.66%	Bud Holland for 2010 & change to Keystone
34	All Souls Church for the Deaf, Philadelphia	49,035	2.29%	57,572	57,572	2.71%	51,465	2.34%	-6,107	-10.61%	Funded out of their own endowment
35	Christ and St. Ambrose, Philadelphia	87,849	4.10%	84,786	84,786	3.99%	84,199	3.82%	-587	-0.69%	Change healthcare to Keystone
36	Free Church St. John, Philadelphia	100,802	4.70%	83,336	83,336	3.92%	90,765	4.12%	7,429	8.91%	
37	St. Gabriel's, Philadelphia	99,269	4.63%	97,126	97,126	4.57%	92,903	4.22%	-4,223	-4.35%	Change healthcare to Keystone
38	St. Mary's, Chester	0	0.00%	0	0	0.00%	0	0.00%	0	0.00%	Has not been funded on this line since 2008
39	St. Mary's / St. Dismas, Philadelphia	97,869	4.56%	87,677	78,651	3.70%	70,553	3.20%	-8,098	-10.30%	Correction for 2010 & benefit savings for 2011
40	St. George & St. Barnabas	91,525	4.27%	0	0	0.00%	0	0.00%	0	0.00%	"Graduated" off the roles in 2010
41	Sub-total Mission Churches / Aided Parishes	628,548	29.31%	510,442	449,914	21.15%	488,543	22.18%	38,629	8.59%	
42											
43	Congregations Supported by Diocese										
44	Ascension, Parkesburg	10,000	0.47%	9,000	9,000	0.42%	8,000	0.36%	-1,000	-11.11%	
45	Holy Spirit, Harleysville	30,000	1.40%	25,000	25,000	1.18%	0	0.00%	-25,000	-100.00%	"Graduated" as planned off the 2011 roles

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46	St. John the Evangelist, Essington	10,000	0.47%	10,000	10,000	0.47%	10,000	0.45%	0	0.00%	
47	St. John the Evangelist Philadelphia	31,500	1.47%	30,000	30,000	1.41%	29,000	1.32%	-1,000	-3.33%	
48	St. Andrew & St. Monica, Philadelphia	50,000	2.33%	50,000	50,000	2.35%	45,000	2.04%	-5,000	-10.00%	First of progressive annual reductions of historically high grant
49	Trinity, Coatesville	20,000	0.93%	10,000	10,000	0.47%	5,000	0.23%	-5,000	-50.00%	
50	Trinity, Collingdale (Boothwyn)	75,000	3.50%	10,000	10,000	0.47%	15,000	0.68%	5,000	50.00%	
51	St. Stephens Norwood	28,217	1.32%	18,000	18,000	0.85%	18,000	0.82%	0	0.00%	
52	All Saints, Darby	0	0.00%	22,277	22,277	1.05%	30,000	1.36%	7,723	34.67%	Increased support for successful outreach program
53	Church of the Crucifixion, Philadelphia	0	0.00%	31,500	31,500	1.48%	12,000	0.54%	-19,500	-61.90%	Clergy now paid by Campus Ministry thus less need
54	St. Mary's, Chester	0	0.00%	22,277	22,277	1.05%	0	0.00%	-22,277	-100.00%	Did not apply for 2011
55	Sub-total Cong Supported by Diocese	254,717	11.88%	238,054	238,054	11.19%	172,000	7.81%	-66,054	-27.75%	Overall, this line took a 27% hit from last year
56	Total Aided Parishes & Cong	883,265	41.19%	748,496	687,968	32.35%	660,543	29.98%	-27,425	-3.99%	
57											
58	Ministry for Youth										
59	Salary & Benefits	53,375	2.49%	55,974	55,974	2.63%	70,727	3.21%	14,753	26.36%	Includes a raise granted in Aug and Benefits for partner
60	Programs	33,421	1.56%	107,850	107,850	5.07%	132,165	6.00%	24,315	22.55%	Includes raised/charged funds of \$102K (up \$25K from 2010)
61	Total Youth Ministry	86,796	4.05%	163,824	163,824	7.70%	202,892	9.21%	39,068	23.85%	
62											
63	Conventions										
64	Diocesan Convention	92,063	4.29%	15,000	15,000	0.71%	58,000	2.63%	43,000	286.67%	primarily funded by delegates' fees and grant aid
65	Convention Journal	0	0.00%	5,000	5,000	0.24%	100	0.00%	-4,900	-98.00%	Done electronically so minimal cost
66	General Convention	0	0.00%	5,000	5,000	0.24%	5,000	0.23%	0	0.00%	
67	Total Conventions	92,063	4.29%	25,000	25,000	1.18%	63,100	2.86%	38,100	152.40%	
68											
69	Summer Camp	7,786	0.36%	20,000	10,000	0.47%	10,000	0.45%	0	0.00%	The actual costs for 2010 camp are projected to be less than 10K
70											
71	Education and Training										
72	Salary and Benefits	75,377	3.52%	76,006	76,006	3.57%	86,451	3.92%	10,445	13.74%	Reflects corrections in previous salary accounting
73	Programs and Materials	13,090	0.61%	17,000	17,000	0.80%	9,000	0.41%	-8,000	-47.06%	significant reduction in programs
74	Total Education and Training	88,467	4.13%	93,006	93,006	4.37%	95,451	4.33%	2,445	2.63%	
75											
76	Communications										
77	Salary & Benefits	67,643	3.15%	69,415	69,415	3.26%	73,039	3.32%	3,624	5.22%	
78	Other printing	0	0.00%	4,000	4,000	0.19%	14,000	0.64%	10,000	250.00%	Covers 2 issues of "Where It All Began;" additional
79	Electronic Communications	61,748	2.88%	70,000	70,000	3.29%	70,000	3.18%	0	0.00%	issues will be printed subject to underwriting
80	Total Communications	129,390	6.03%	143,415	143,415	6.74%	157,039	7.13%	13,624	9.50%	
81											
82	Ministry of Finance and Administration										
83	Salary & Benefits	299,163	13.95%	282,161	282,161	13.27%	292,764	13.29%	10,603	3.76%	
84	Financial Audit	65,000	3.03%	60,000	60,000	2.82%	60,000	2.72%	0	0.00%	
85	Church House Operations	39,519	1.84%	90,000	90,000	4.23%	49,000	2.22%	-41,000	-45.56%	eliminates money for capital improvements- see narrative
86	Total Ministry of Finance and Administration	403,681	18.83%	432,161	432,161	20.32%	401,764	18.24%	-30,397	-7.03%	
87											
88	Campus Ministry										
89	Salary & Benefits	83,907	3.91%	88,388	86,428	4.06%	76,791	3.49%	-9,637	-11.15%	Reflects new interim Chaplain

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90	Peer Ministers	10,520	0.49%	10,000	10,000	0.47%	10,000	0.45%	0	0.00%	
91	Program expenses	25,220	1.18%	25,000	25,000	1.18%	34,300	1.56%	9,300	37.20%	Increase covered by additional fund raising
92	Total Campus Ministry	119,647	5.58%	123,388	121,428	5.71%	121,091	5.50%	-337	-0.28%	Includes raised funds of \$77,487
93											
94	Total Wapiti Facility Maintenance	0	0.00%	150,000	150,000	7.05%	150,000	6.81%	0	0.00%	pass through
95											
96	Outreach and Missionary Ministries										
97	ECS Home Care to Seniors	89,518	4.18%	57,966	57,966	2.73%	61,951	2.81%	3,985	6.87%	pass through from Parker Bulmer Income line 5
98	CORPS	7,500	0.35%	5,292	5,292	0.25%	5,656	0.26%	364	6.88%	pass through from Parker Bulmer Income line 5
99	Dolphins of Delaware Valley	12,500	0.58%	9,288	9,288	0.44%	9,926	0.45%	638	6.87%	pass through from Parker Bulmer Income line 5
100	Total Outreach and Missionary Ministries	109,518	5.11%	72,546	72,546	3.41%	77,533	3.52%	4,987	6.87%	pass through from Parker Bulmer Income line 5
101											
102	Anti-Racism Commission	25,593	1.19%	20,000	20,000	0.94%	18,500	0.84%	-1,500	-7.50%	Includes raised funds of \$4,500
103											
104	Urban Strategy	Not Budgeted		4,000	4,000	0.19%	0	0.00%	-4,000	-100.00%	Unspent in previous years & is now part of DCT
105											
106	Diocesan History Project	10,000	0.47%	0	0	0.00%	0	0.00%	0	0.00%	no further expense till publication
107											
108	Servant Year	Not Budgeted		52,000	52,000	2.44%	113,098	5.13%	61,098	117.50%	pass through
109											
110	TOTAL EXPENSES	2,086,473	97.31%	2,152,836	2,049,348	96.36%	2,203,067	100.00%	153,719	7.50%	
111											
112	SURPLUS (DEFICIT)	57,667		29,665			0	0.00%	0		